SELECTED PROJECTS

Healthcare · Buildings · Transportation · Infrastructure

Engineering, project management and construction supervision — hatmia in partnership with APCO Teknik

الحتمية للهندسة
HATMIA ENGINEERING

IN PARTNERSHIP WITH

apcoteknik

2026

PARTNERSHIP

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In partnership with APCO Teknik, Ankara · Istanbul · England · Iraq.

Selected Projects presents the work of APCO Teknik, brought to Saudi clients by hatmia in partnership with our partner APCO Teknik. Founded in Ankara in 1987, APCO is a full-service engineering, consultancy and project management firm with offices in Turkey, England and Iraq and more than 400 staff. Its portfolio spans some of the largest public investments of the last decade: city hospitals delivered under the public-private partnership model, including Ankara Bilkent, the largest healthcare campus in Europe built under a single contract; the 139 km Istanbul Airport high-speed metro; the Northern Marmara Motorway; and the post-earthquake housing programme in Adana and Osmaniye. Together, hatmia and APCO combine this experience of design control, program management and construction supervision with hatmia's local knowledge of Saudi codes, approvals and site practice, to carry large projects in the Kingdom from planning to handover.

Large-scale delivery experience, applied locally.





SERVICES

What APCO Teknik does

01

Design

Architectural and engineering design for buildings, healthcare facilities and transport projects, using sustainable, low-maintenance solutions.

02

Engineering

Multidisciplinary engineering and design review across the transport, healthcare, industrial and building sectors.

03

Program management

Coordination of multiple projects as one program: resources, interfaces, monitoring and control in line with the client's goals.

04

Construction management

A single point of responsibility from concept to handover, including turnkey delivery on selected projects.

05

Construction supervision

Independent supervision of infrastructure and superstructure works: schedule, cost, quality, health and safety and contract compliance.

06

Technical advisory

Lenders' technical advisory (LTA) for project-financed infrastructure: due diligence, construction monitoring, payment review and completion forecasting.

AT A GLANCE

Four decades of complex public projects

1987
FOUNDED IN ANKARA

400+
STAFF

21
PROJECTS IN THIS PROFILE

~14,500
HOSPITAL BEDS DESIGNED, REVIEWED OR SUPERVISED

3
COUNTRIES: TURKEY, IRAQ, BURKINA FASO

9
HEALTHCARE

8
BUILDINGS

4
TRANSPORTATION & INDUSTRY


BILKENT CITY HOSPITAL


BURSA CITY HOSPITAL


HOSPITALS IN IRAQ


ANKARA COURTHOUSE




ISTANBUL AIRPORT METRO

Counted from the projects published by APCO Teknik (apcoteknik.com.tr). Hospital beds: sum of the healthcare projects in this profile; Mersin estimated (~).

TRACK RECORD

Design and consultancy delivered

1,000 km
LIGHT RAIL AND RAILWAY

2,064 km
HIGHWAYS

2,580 km
INFRASTRUCTURE

1,775 km
CONVENTIONAL RAILWAY

8.59 M m²
SUPERSTRUCTURE CONSTRUCTION AREA

PUBLIC-SECTOR CLIENTS

- Ministry of Health
- Ministry of National Education
- Ministry of Transport and Infrastructure
- Railways Authority
- Mass Housing Administration (TOKİ)
- General Directorate of Highways

CERTIFICATION

- ISO 9001:2015 Quality
- ISO 14001:2015 Environment
- ISO 45001:2018 Occupational health & safety

Services based on ethical considerations, diligence and the FIDIC principles.



Figures as published by APCO Teknik.

ONE TEAM IN THE KINGDOM

How hatmia and APCO work together

hatmia

LOCAL LEAD CONSULTANT

- Saudi Building Code compliance and authority approvals
- Permits (Balady, Civil Defense, utilities)
- Local design, BIM coordination and drawings
- Quantity surveying, BOQ and cost estimates
- Site supervision teams in the Kingdom
- Client and authority interface in Arabic and English

APCO Teknik

INTERNATIONAL DELIVERY PARTNER

- Design control of large PPP healthcare campuses
- Program and construction management
- Construction supervision of metro, highway and port works
- Medical planning and equipment lists
- Lenders' technical advisory and due diligence
- Tender documents and technical specifications

International delivery experience, local approvals and site presence.

WHERE WE WORK TOGETHER

Healthcare
City hospitals, specialist hospitals and laboratories

Housing
Large residential programmes and communities

Public buildings
Courthouses, cultural and government campuses

Hospitality
Hotel and resort renovation to brand standards

Transport
Metro, rail, highways, bridges and ports

Project finance
PPP and lender-side technical advisory



On site: from design control to handover

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01

Healthcare

01 · HEALTHCARE

Ankara Bilkent City Hospital

ANKARA, TURKEY

The largest healthcare campus in Europe built under a single contract.



PROJECT

Ankara Bilkent City Hospital

LOCATION	Ankara, Turkey
TYPOLOGY	Integrated health campus, PPP model
CAPACITY	3,662 beds in 6 main hospitals
AREA	1,312,352 m² construction area
INVESTMENT	USD 1.15 billion
CLIENT	~Ministry of Health (PPP)
YEAR	~2019 (opened)
APCO ROLE	Design control; construction supervision

Ankara Bilkent City Hospital is the largest health campus in Europe built under a single contract. Its 1,312,352 m² of construction area hold 3,662 beds in six main hospitals, alongside a range of specialised hospitals on the same campus. The USD 1.15 billion investment was delivered under the public-private partnership model, with project financing from domestic and foreign banks. APCO Teknik carried out the design control and construction supervision of the campus, providing quality assurance and coordination across the many design teams and contractors involved.

> Design control and supervision for the largest single-contract health campus in Europe.







01 · HEALTHCARE

Ankara Etlik City Hospital

ANKARA, TURKEY

Eight specialised hospitals and 4,050 beds on one campus.



PROJECT

Ankara Etlik City Hospital

LOCATION	Ankara, Turkey
TYPOLOGY	Integrated health campus, PPP model
CAPACITY	4,050 beds; 125 operating rooms
AREA	1,145,129 m² closed area
HOSPITALS	8 specialised hospitals
YEAR	~2022 (opened)
APCO ROLE	Review of electrical, mechanical, technical and infrastructure design

Ankara Etlik City Hospital is one of the country's flagship health facilities: eight specialised hospitals with a combined capacity of 4,050 beds and 125 operating rooms, within a closed area of 1,145,129 m². APCO Teknik examined the electrical, technical, mechanical and infrastructure designs of the campus, checking that the building services of a hospital of this scale are complete, coordinated and compliant.

> Engineering review for a 4,050-bed campus.





01 · HEALTHCARE

Bursa City Hospital

BURSA, TURKEY

Four hospitals and 1,355 beds around a common core.



PROJECT

Bursa City Hospital

LOCATION	Bursa, Turkey
TYPOLOGY	Integrated health campus, PPP model
CAPACITY	1,355 beds in 4 hospitals
INVESTMENT	USD 480 million
CLIENT	~Ministry of Health (PPP)
YEAR	~2019 (opened)
APCO ROLE	Design control; construction supervision

Bursa City Hospital is an integrated health campus of four hospitals with a total of 1,355 beds, built under the public-private partnership model with a total investment of USD 480 million. The hospitals are arranged as three towers surrounding a common core. APCO Teknik provided design control and construction supervision, making sure that the design and construction of the campus were carried out in line with international standards.

> Three hospital towers around one shared core.







01 · HEALTHCARE

Mersin City Hospital

MERSIN, TURKEY

The first city hospital financed under Turkey's PPP programme.



PROJECT

Mersin City Hospital

LOCATION	Mersin, Turkey
TYPOLOGY	Integrated health campus, PPP model
CAPACITY	~1,300 beds
FINANCING	EUR 270 million project finance
RECOGNITION	EMEA Finance "Best PPP Project", 2014
YEAR	2017 (opened 3 February)
APCO ROLE	Design control; construction supervision

Mersin City Hospital, inaugurated on 3 February 2017, ranks first among the hospitals financed through the public-private partnership model. Its EUR 270 million project financing was provided by three local and foreign banks, and in 2014 the project received the "Best PPP Project" award for the Middle East and Eastern Europe region at the EMEA Finance awards. APCO Teknik undertook the design control and construction supervision of the hospital.

> Award-winning PPP financing, supervised from design to opening.







01 - HEALTHCARE

Isparta City Hospital

ISPARTA, TURKEY

The first hospital in Turkey built on seismic isolators.



PROJECT

Isparta City Hospital

LOCATION	Isparta, Turkey
TYPOLOGY	City hospital, PPP model, smart building
CAPACITY	755 beds; 167 polyclinics; 20 operating rooms
AREA	221,353 m² closed area
PARKING	2,000 cars; helipad
YEAR	~2017 (opened)
APCO ROLE	Design control; construction supervision

Isparta City Hospital has a closed area of 221,353 m² and was the first hospital in Turkey to be built with seismic isolators. The building is run by an automation system following the smart-building concept, and the campus has its own parking garage for 2,000 cars and a helipad. The hospital has 755 beds, 167 polyclinics and 20 operating rooms suited to all medical interventions. APCO Teknik provided design control and construction supervision, assuring quality throughout design and construction.

> Seismic isolation and smart-building systems in a 755-bed hospital.



01 · HEALTHCARE

Kütahya City Hospital

KÜTAHYA, TURKEY

A general hospital and a rehabilitation hospital on one 182,078 m² campus.



PROJECT

Kütahya City Hospital

LOCATION	Kütahya, Turkey
TYPOLOGY	City hospital
CAPACITY	610 beds incl. 79 intensive care
AREA	182,078 m²
YEAR	~2021 (opened)
APCO ROLE	Review of electrical, mechanical, technical and infrastructure design

Built on an area of 182,078 m², Kütahya City Hospital combines a general hospital with 510 beds, including 79 intensive-care beds, and a physical therapy and rehabilitation hospital with 100 beds. APCO Teknik examined the electrical, technical, mechanical and infrastructure designs of the hospital.

> Building-services design review for a 610-bed hospital.





01 · HEALTHCARE

16 Hospitals in Iraq

VARIOUS PROVINCES, IRAQ

Sixteen 100-bed hospitals across fourteen provinces of Iraq.



PROJECT

16 Hospitals in Iraq

LOCATION	Various provinces, Iraq
TYPOLOGY	General hospitals
CAPACITY	16 hospitals × 100 beds (1,600 beds)
LOCATIONS	Anbar, Basra, Diyala, Nineveh, Saladin, Babil, Maysan, Muthanna, Karbala, Dhi Qar, Diwaniyah, Wasit, Baghdad, Kirkuk
CLIENT	~Ministry of Health, Iraq
APCO ROLE	Design validation; construction supervision; project management

This programme covers sixteen hospitals of 100 beds each, spread across the provinces of Iraq from Basra in the south to Kirkuk and Nineveh in the north, with two in Baghdad (Rahmaniyah and Zafaraniyah). APCO Teknik carried out a comprehensive evaluation and validation of the projects, including the architectural, structural, mechanical, electrical and medical-infrastructure designs, and controls the construction of all sixteen hospitals. The design renderings show low, landscaped hospital buildings with shaded entrance canopies, courtyards and palm-lined approaches.

> One standard, sixteen hospitals, fourteen provinces.







01 - HEALTHCARE

Kut, Dujail and Touz Hospitals

KUT, DUJAIL AND TOUZ, IRAQ

Three 400-bed general hospitals, from medical planning to specifications.



PROJECT

Kut, Dujail and Touz Hospitals

LOCATION	Kut, Dujail and Touz, Iraq
TYPOLOGY	General hospitals
CAPACITY	3 hospitals × 400 beds (1,200 beds)
CLIENT	~Ministry of Health, Iraq
APCO ROLE	Architectural, electrical and mechanical design; medical planning; equipment lists and specifications; operations consulting

For three 400-bed hospitals in Kut, Dujail and Touz, APCO Teknik prepared the architectural, electrical and mechanical projects and specifications, carried out the medical planning, prepared the medical equipment lists and their technical specifications, and provided business management consulting for the operation of the facilities.

> Medical planning and design for 1,200 beds.





01 · HEALTHCARE

BSL-2 and BSL-3 Veterinary Laboratories

7 PROVINCES, TURKEY

Biosafety laboratories for the Veterinary Control Institutes in seven provinces.



PROJECT

BSL-2 and BSL-3 Veterinary Laboratories

LOCATION	7 provinces, Turkey
TYPOLOGY	Biosafety level 2 and 3 laboratories
LOCATIONS	Konya, Erzurum, İzmir, Samsun, İstanbul, Elazığ, Adana
CLIENT	Ministry of Agriculture and Forestry
APCO ROLE	Needs analysis; architectural, electrical and mechanical design; construction specifications

For the Ministry of Agriculture and Forestry, APCO Teknik identified the deficiencies of the Veterinary Control Institute Directorates in Konya, Erzurum, İzmir, Samsun, İstanbul, Elazığ and Adana, and designed fully equipped BSL-2 and BSL-3 laboratories for the advanced diagnosis of animal diseases. The work covered the laboratory needs assessment, the administrative and technical requirements for biosafety activities, and the architectural, electrical and mechanical projects and construction specifications.

> Strengthening the technical infrastructure against animal disease.





02

Buildings

02 · BUILDINGS

Post-Earthquake TOKİ Housing

ADANA AND OSMANIYE, TURKEY

27,400 homes rebuilt after the February 2023 earthquakes.



PROJECT

Post-Earthquake TOKİ Housing

LOCATION	Adana and Osmaniye, Turkey
TYPOLOGY	Mass housing and infrastructure
SCALE	27,400 houses (programme of 30,000)
INVESTMENT	USD 1.054 billion
CLIENT	Mass Housing Administration (TOKİ)
YEAR	2023 – ongoing
APCO ROLE	Review of superstructure and infrastructure projects; construction supervision; tender support

After the earthquakes of 6 February 2023, the Mass Housing Administration (TOKİ) launched a reconstruction programme of 30,000 houses in the provinces of Adana and Osmaniye, with a total investment of USD 1.054 billion. APCO Teknik examines the superstructure and infrastructure projects and provides supervision during construction for 27,400 of these homes. The photographs show four- to five-storey apartment blocks rising in new neighbourhoods with landscaped courtyards and community spaces.

> Rebuilding homes at the pace a disaster demands.







02 · BUILDINGS

Ankara Courthouse

ANKARA, TURKEY

Bringing the courts of Ankara together on one 686,735 m² campus.



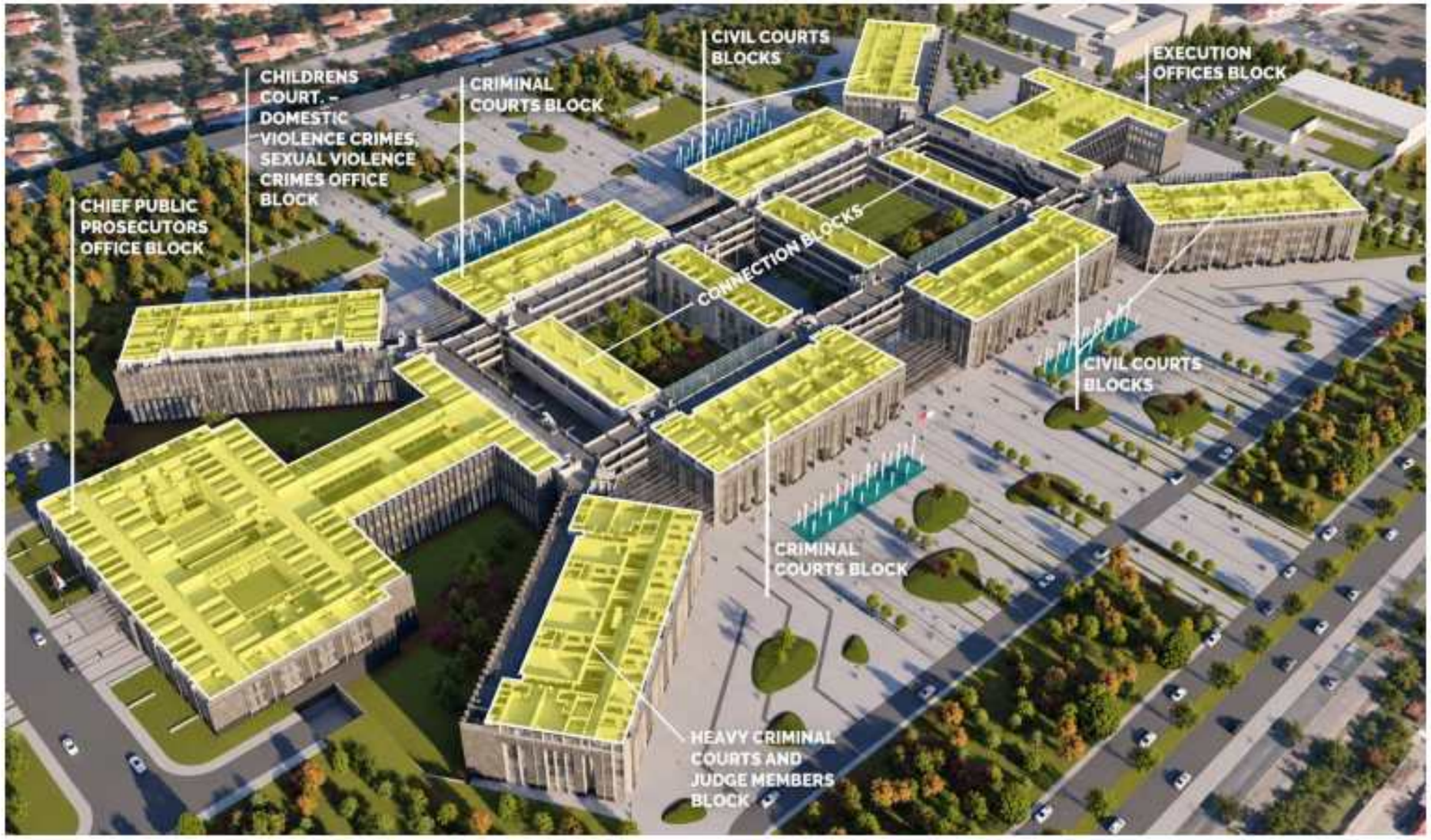
PROJECT

Ankara Courthouse

LOCATION	Ankara, Turkey
TYPOLOGY	Justice campus
AREA	686,735 m² closed area on a 223,953 m² site
CLIENT	~Ministry of Justice
APCO ROLE	Architectural and engineering projects; tender specifications; cost analysis; construction supervision

The Ankara Courthouse brings together the Civil Courts, Criminal Courts, Chief Public Prosecutor's Office and Enforcement Offices, which previously served from four different parts of the city, on a site of 223,953 m² with a closed area of 686,735 m². APCO Teknik prepared the architectural and engineering application projects, the construction tender specifications and cost analyses, and provides construction supervision. The renderings show a symmetrical, colonnaded main building set among planted courtyards and green roofs.

> Four court locations, one campus.







02 · BUILDINGS

Atatürk Cultural Center

ANKARA, TURKEY

A multi-purpose cultural centre with halls for 935 and 494 people.



PROJECT

Atatürk Cultural Center

LOCATION	Ankara, Turkey
TYPOLOGY	Cultural centre
AREA	~16,000 m²
CAPACITY	Halls for 935 and 494 people
APCO ROLE	Design review; design, quality, cost, construction and time management; program; OHS; construction supervision

The Atatürk Cultural Center in Ankara has a total construction area of about 16,000 m², with two multi-purpose halls for 935 and 494 people, foyer and exhibition areas, study halls, cafeterias, offices, technical areas and an indoor car park. It is designed to host meetings, exhibitions, courses, shows, competitions and audio-visual programmes. APCO Teknik provides consultancy before, during and after construction: reviewing the design against current legislation, managing design, quality, cost, construction and time, preparing the project program, and carrying out occupational health and safety and construction supervision.

> Consultancy before, during and after construction.







02 · BUILDINGS

Adana Regional Directorate of Forestry Campus

ADANA, TURKEY

New service buildings for the Regional Directorate of Forestry.



PROJECT

Adana Regional Directorate of Forestry Campus

LOCATION	Adana, Turkey
TYPOLOGY	Government administrative campus
AREA	18,958 m²
INVESTMENT	USD 6.4 million
CLIENT	Adana Regional Directorate of Forestry
APCO ROLE	Needs analysis; design, quality, cost, construction and time management; project program

The campus of the Adana Regional Directorate of Forestry comprises a main administrative building, an annex, a business directorate, an entrance lodge and a canopy structure, with a total construction area of 18,958 m² and an investment of USD 6.4 million. APCO Teknik provides project management and consultancy: analysing the employer's needs and preliminary research, managing design, quality, cost, construction and time through design and construction, and preparing the project program.

> Project management from the brief to the finished campus.







02 · BUILDINGS

Ouaga 2000 Mixed-Use Project

OUAGADOUGOU, BURKINA FASO

Residential and office buildings above a shared commercial base.



PROJECT

Ouaga 2000 Mixed-Use Project

LOCATION	Ouagadougou, Burkina Faso
TYPOLOGY	Mixed use: residential, offices, retail
AREA	11,977 m²
BUILDINGS	3 (1 residential, 2 office) over a commercial base
APCO ROLE	Needs analysis; appointment of design consultants and contractors; project program; project management

In the Ouaga 2000 district of Ouagadougou, Burkina Faso, this 11,977 m² project consists of three buildings, one residential and two for offices, with a commercial structure beneath and between them that connects the buildings. All project management processes were carried out by APCO Teknik, from the analysis of the employer's needs and preliminary research to technical support in appointing all design consultants and contractors and the creation of the project program.

> Full project management for an international client.







02 - BUILDINGS

Susona Bodrum, LXR Hotels & Resorts

BODRUM, TURKEY

Nikki Beach Bodrum, renovated to Hilton's luxury LXR standards.



PROJECT

Susona Bodrum, LXR Hotels & Resorts

LOCATION	Bodrum, Turkey
TYPOLOGY	Luxury resort renovation
SCALE	76 villas and suites
OWNER	Doğan Holding
OPERATOR	Hilton (LXR Hotels & Resorts)
YEAR	~2023 (reopened)
APCO ROLE	Design coordination; turnkey renovation

Nikki Beach Bodrum, owned by Doğan Holding, reopened under Hilton's luxury brand as Susona Bodrum, LXR Hotels & Resorts. APCO Teknik coordinated the design and carried out the turnkey renovation of the existing resort, 76 villas and suites, to Hilton's standards. The resort sits on a wooded slope above the Aegean, with villas with private pools, a beach club and a pier.

> Turnkey renovation to an international luxury brand standard.







02 - BUILDINGS

DoubleTree by Hilton Bodrum

BODRUM, TURKEY

Işıl Club Bodrum, renovated and reopened as a DoubleTree by Hilton.



PROJECT

DoubleTree by Hilton Bodrum

LOCATION	Bodrum, Turkey
TYPOLOGY	Resort hotel renovation
OWNER	Doğan Holding
OPERATOR	Hilton (DoubleTree)
APCO ROLE	Design coordination; turnkey renovation

Işıl Club in Bodrum, owned by Doğan Holding, began operating under the DoubleTree by Hilton brand after its renovation. APCO Teknik coordinated the design and delivered the turnkey renovation of the existing facility so that it could be commissioned to DoubleTree standards, from the arrival canopy to the pool terraces and guest rooms.

> From existing resort to branded hotel, turnkey.







Silence Istanbul Hotel

Technical due diligence and investment budget for a 252-room hotel.

LOCATION	Istanbul, Turkey
TYPOLOGY	Hotel, technical due diligence
SCALE	252 rooms (222 standard, 2 accessible, 28 family)
APCO ROLE	Technical due diligence; budget review

For the Silence Istanbul Hotel, an existing facility of 222 standard, 2 accessible and 28 family rooms, APCO Teknik prepared the technical evaluation and the investment budget needed to operate the hotel to Hilton DoubleTree standards, reviewing the condition of the building and its systems before the renovation.

> Knowing the building before the investment.







03

Transportation & Industry

03 · TRANSPORTATION & INDUSTRY

Istanbul Airport High-Speed Metro

ISTANBUL, TURKEY

The longest and fastest metro tendered under a single contract in Turkey.



PROJECT

Istanbul Airport High-Speed Metro

LOCATION	Istanbul, Turkey
TYPOLOGY	Metro: Gayrettepe – Istanbul Airport – Halkalı
LENGTH	139 km
SPEED	120 km/h
INVESTMENT	EUR 2.75 billion
CLIENT	Ministry of Transport and Infrastructure
YEAR	~2023 – 2024 (opened in stages)
APCO ROLE	Design control; construction supervision; procurement consultancy for 176 trains

The metro lines from Gayrettepe and Halkalı to Istanbul Airport form the longest metro (139 km) tendered under a single contract in Turkey, and the fastest, at 120 km/h. Twelve tunnel boring machines worked at the same time for the first time in the country, and the project introduced the Smart Tunnel concept and the first domestic signalling system. The total investment is EUR 2.75 billion. APCO Teknik provides design control and construction supervision and acted as procurement consultant for the purchase of 176 trains.

> Twelve tunnel boring machines, one contract, 139 km.









01 Tunnel works



02 Tunnel boring machine at the face



03 Station concourse



04 Train on the line

D3 · TRANSPORTATION & INDUSTRY

Northern Marmara Motorway, Nakkaş – Başakşehir

ISTANBUL, TURKEY

A 50 km toll motorway section with the Sarıyer – Kilyos tunnels.



PROJECT

Northern Marmara Motorway, Nakkaş – Başakşehir

LOCATION	Istanbul, Turkey
TYPOLOGY	Motorway, bridge and tunnels (BOT model)
LENGTH	~50 km section; 8 km Sarıyer – Kilyos link
TUNNELS	Twin tubes, ~7 km each
INVESTMENT	USD 1 billion
APCO ROLE	Design control; construction supervision

The Nakkaş – Başakşehir section of the Northern Marmara Motorway, built under the build-operate-transfer model, offers alternative routes around Istanbul together with the Yavuz Sultan Selim (Third Bosphorus) Bridge and relieves congestion across the Marmara region. The toll road carries four lanes in each direction. The Sarıyer – Kilyos connection continues north for about 8 km with 2×2 lanes after the Çayırbaşı tunnel, through twin two-lane tunnel tubes each about 7 km long, and links directly to the Uskumruköy connection road. The total investment is USD 1 billion. APCO Teknik provides design control and construction supervision.

> Opening the north of Istanbul to the motorway network.



03 · TRANSPORTATION & INDUSTRY

Sakarya Karasu Port

SAKARYA, TURKEY

A Black Sea gateway port, monitored on behalf of its lenders.



PROJECT

Sakarya Karasu Port

LOCATION	Sakarya, Turkey
TYPOLOGY	Port, BOT model
LOCATION	Karasu, Black Sea coast
APCO ROLE	Lenders' technical advisor: schedule, budget, progress payments, performance tests, reporting

KarasuPort is a leading import and export gateway on the Black Sea, with a strategic location, a wide hinterland, multimodal connections and its own railway infrastructure. Acting as technical advisor to the funding agency, APCO Teknik oversaw the construction schedule, budget, progress payments and performance testing of the project and provided comprehensive reporting to the lenders.

> Independent eyes for the lenders.





Mersin – Tarsus Agricultural Processing OIZ

A World Bank-financed specialised organised industrial zone.

LOCATION	Tarsus, Turkey
TYPOLOGY	Organised industrial zone infrastructure
FINANCING	World Bank
APCO ROLE	Review of road, water, wastewater, power, telecom and gas projects; tender specifications; construction supervision

The Mersin – Tarsus Agricultural Products Processing Specialised Organised Industrial Zone (TUİOSB), financed by the World Bank, aims to make the zone attractive to investors. APCO Teknik reviewed the road, drinking water, treated water, electricity distribution, telecommunication and natural gas infrastructure projects, prepared the construction tender specifications and provides construction supervision.

> Infrastructure that makes an industrial zone investable.





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NOTES

Figures marked ~ are estimates; all other figures are as published by APCO Teknik.

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Some project images are web-resolution originals and are shown at reduced size.